

Business Leadership Series

#BLSuspaacc

Kishore Khandavalli, CEO iTech Global / SevenTablets





Agenda

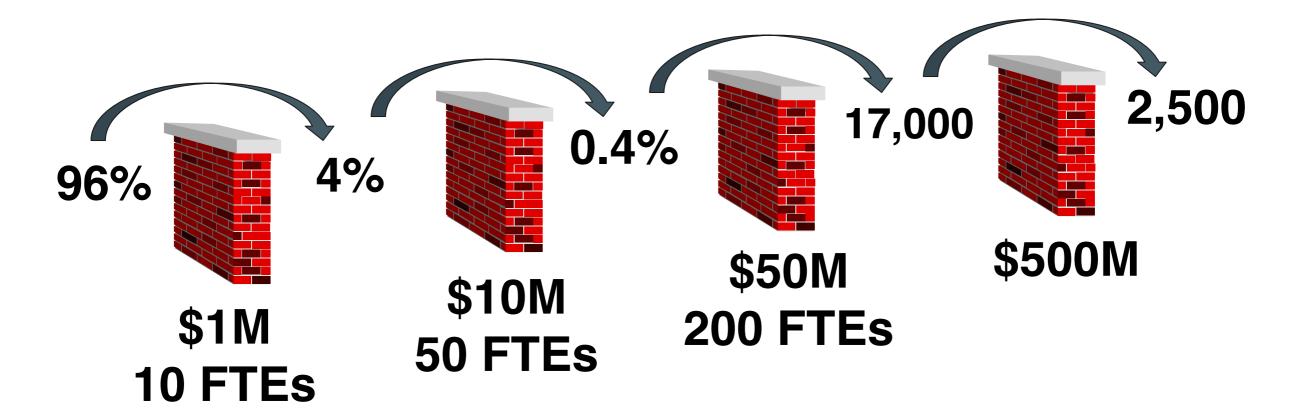
- Start-Up Phase
- Growth Phase
- Transitioning into larger companies
- Lessons Learned

Start-Up Phase

- Euphoria/Excitement
- Numbers Challenge
 - Expenses underestimated
 - Revenues/sales cycles projections are too optimistic
- Entrepreneur's dependence for income
 - Business needs time to be on its own feet
- Owner's blind spots
 - Too emotionally invested to see objectively

Growth Challenges

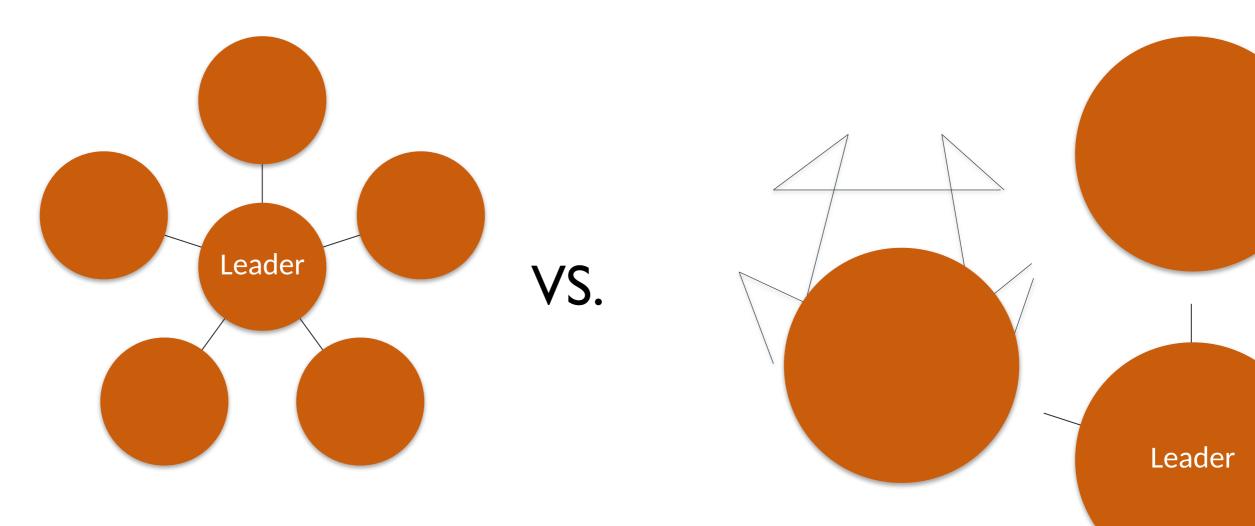
- Overcoming Barriers to Growth
 - 28M companies in US
 - 96% fewer than 10 employees



Source: Vern Harnish, *Mastering the Rockefeller* Habits

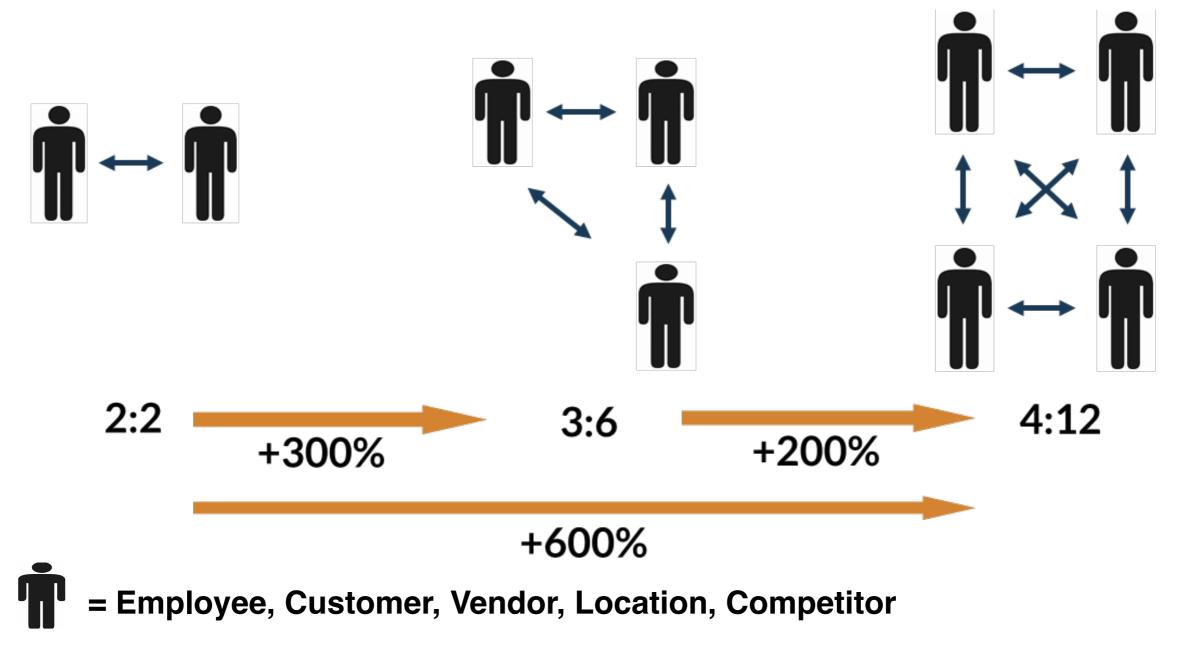
Management Challenges

- C Barriers
 - Leadership Model is the critical shift
 - Directive Model vs. Delegation Model
 - Bottlenecks and Capacity Constraints

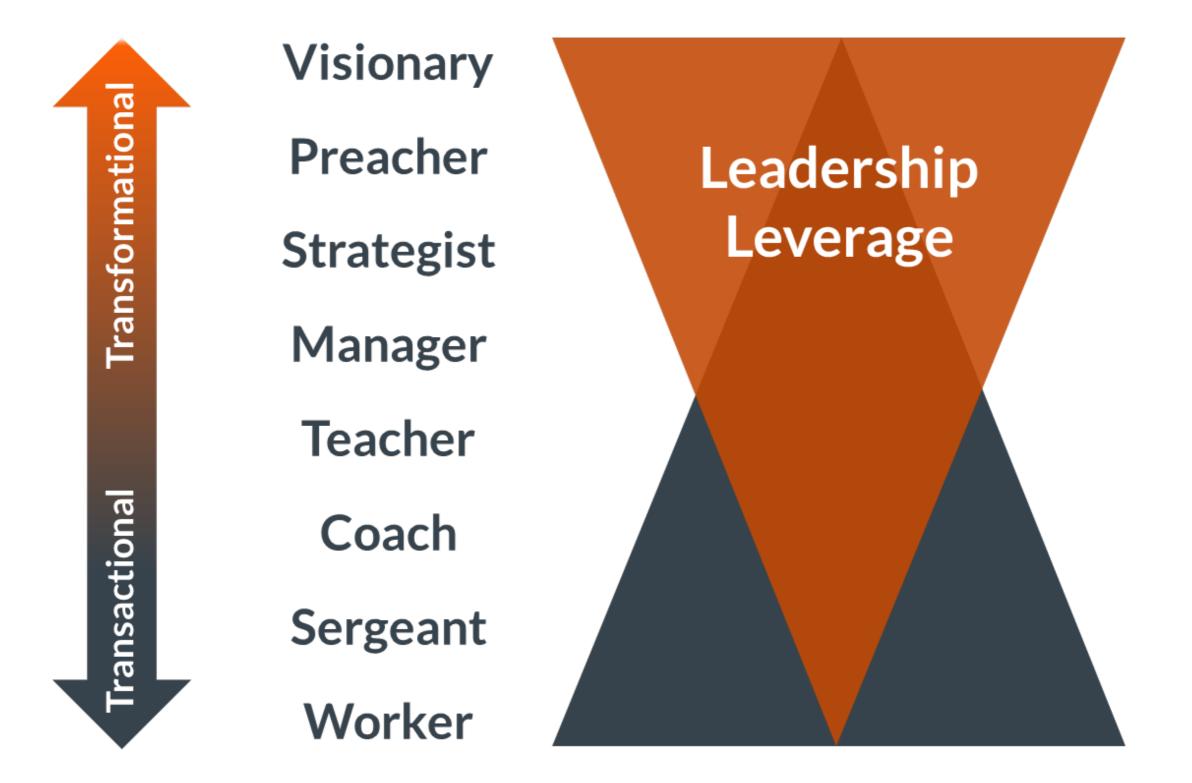


Management Challenges

Systems, Processes & Structures Barrier
Its all about managing complexity



Transitioning from a Medium to Large



Lessons Learned

- Work 'on' the business as the CEO
- Look at the horizon
- Board/Advisor/Mentor
- Be Nimble in altering the course